Welcome to Montreal

Bienvenue à Montréal, and welcome to the Fall 2018 USLAW NETWORK Client Conference in stunning Montreal. Plan now to join us September 6 - 8, 2018, at this international locale for a conference rivaled by none.

Like all of our client conferences, our program’s foundation is its strong, in-depth curriculum of excellent learning opportunities. Our five education tracks (Commercial Law, Complex Tort & Product Liability, Employment & Labor Law, Professional Liability, and our made-for-the-General-Counsel Track, Transportation & Logistics), deliver up-to-the-minute content on some of the legal industry’s most sought after topics. Current. Thought-provoking. Valuable. That’s the USLAW NETWORK way. Plus you won’t want to miss the dynamic insights of our keynote, Alison Levine, Team Captain of the First American Women’s Everest Expedition and groundbreaking polar adventurer.

To maximize ease, we’ve backed our client conference up to our 2018 USLAW NETWORK/TELFA Cross-Border Business and Transactions Exchange (Wednesday, September 5). The Exchange is created for management professionals and in-house counsel operating in multiple jurisdictions or considering expansion into new markets. Two outstanding learning opportunities.

But there’s more to our client conferences than meets the classroom, and the afternoon brings the opportunity for networking and fun! Try your hand at authentic French cooking, jet-boat across the pristine waters of the St. Lawrence River, drive a race car around the former runways at Montréal–Mirabel International Airport (really!), or explore Old Montreal, just to name a few.

Take a short respite and get ready for sundown, USLAW-style. Our evening events crank-up the excitement with fine dining at Montreal’s finest, an evening with Cirque Éloize, and an unrivaled evening at the ultra-chic historic Salon 1861. Don’t miss Montreal in Autumn. Make plans now to join us in September just north of the border.
Schedule of Events

Wednesday
September 5, 2018

8:00 A.M. – 9:00 A.M.
Attorney Registration for the Cross-Border Exchange

9:00 A.M. – 11:30 A.M.
USLAW NETWORK/TELFA Attorney Business Meeting for Cross-Border Exchange
Participants Only

11:00 A.M. – 12:00 P.M.
Client Registration for the Cross-Border Exchange

12:00 P.M. – 1:30 P.M.
Lunch and Keynote Speaker for USLAW NETWORK/TELFA Cross-Border Exchange

1:30 P.M. – 5:00 P.M.
Educational Sessions for USLAW NETWORK/TELFA Cross-Border Exchange

3:00 P.M. – 5:00 P.M.
USLAW Practice Group Meet & Greet Receptions
Open to All Conference Attendees

5:00 P.M. – 6:00 P.M.
USLAW Invited Client Only Reception
Open to Invited Clients, Guests and Their Significant Others Only

5:00 P.M. – 6:00 P.M.
USLAW NETWORK Member Business Meeting Open to USLAW Member Attorneys and Corporate Partners Only

6:00 P.M. – 7:15 P.M.
Welcome Reception for All Conference Attendees

7:15 P.M. – 10:00 P.M.
Dining in Old Montreal for All Conference Attendees

10:00 P.M. – Midnight
USLAW Chair Reception at the Fairmont

Friday
September 7, 2018

7:00 A.M. – 12:00 P.M.
USLAW Conference Information Desk Open

Morning
Spouse/Significant Other Optional Social Activities

6:45 A.M. – 8:00 A.M.
USLAW Diversity Council Breakfast - All Conference Attendees Registered for This Breakfast Welcome to Attend.

7:00 A.M. – 9:00 A.M.
Breakfast - Open for All Conference Attendees

8:15 A.M. – 8:30 A.M.
Conference Opening Remarks

8:30 A.M. – 9:30 A.M.
Keynote Address by Alison Levine

9:45 A.M. – 12:00 A.M.
(5) Educational Tracks

12:45 P.M. – 6:00 P.M.
Optional Afternoon Social Activities for All Conference Attendees

6:30 P.M. – 10:00 P.M.
Urban Chic at Salon 1861 for All Conference Attendees

10:00 P.M. – Midnight
USLAW Late Night Reception at the Fairmont

Saturday
September 8, 2018

7:00 A.M. – 12:00 P.M.
USLAW Conference Information Desk Open

Morning
Spouse/Significant Other Optional Social Activities

7:00 A.M. – 9:00 A.M.
Breakfast - Open for All Conference Attendees

8:30 A.M. – 12:00 P.M.
(5) Educational Tracks

12:45 P.M. – 6:00 P.M.
Optional Afternoon Social Activities for All Conference Attendees

6:45 P.M. – 10:00 P.M.
An Evening with Cirque Éloize for All Conference Attendees
The Cross-Border Business and Transactions Exchange is created for management professionals and in-house counsel operating in multiple jurisdictions or considering expansion into new markets. The client-centric event features dynamic roundtable discussions on significant issues impacting cross border business, including acquisitions, selling products and/or services and raising funds. In addition to peer-to-peer networking, attendees will have the opportunity to share specific experiences with pre-eminent business attorneys from across North and South America, Europe and Asia with expertise in entity formation, structure and governance issues, mergers and acquisitions, financing, employment law and immigration, intellectual property, real estate, regulatory compliance and succession planning.

USLAW NETWORK hosts this event in partnership with TELFA (Trans European Law Firm Alliance) and Therrien Couture LLP, USLAW’s Quebec-based member firm. The 2018 staging of the event marks the first time that the event will be hosted outside of the United States, and it is being held a day before USLAW kicks off its Fall 2018 Client Conference also at the Fairmont The Queen Elizabeth.

**SCHEDULE OF EVENTS**

**8:00 A.M. – 9:00 A.M.**  
Attorney Registration

**9:00 A.M. – 11:30 A.M.**  
USLAW NETWORK and TELFA Member Attorneys Only Business Meeting

**11:00 A.M. – 12:00 P.M.**  
Invited Client Registration

**12:00 P.M. – 1:30 P.M.**  
Lunch and Keynote Speaker for All Attendees Including Invited Client Guests

**1:45 P.M. – 2:45 P.M.**  
Session 1: International Data Transfers – Finding Safe Harbour in a Sea Change

This session will focus on a variety of hypothetical data transfers both inter-company and between companies. A panel of subject matter experts from the UK and Europe, the United States, China, South America and Canada will discuss the application of their national legislation to these international data transfers to determine what companies need to do to ensure compliance across jurisdictions. The panelists will discuss the coming into force of the General Data Protection Regulation in the EU, the applicable regime in the United Kingdom post-Brexit, as well as recent developments in Canada, the United States, Latin America and China.

**2:45 P.M. – 3:45 P.M.**  
Session 2: Security in International Transactions – Has Anyone Seen My Belt and Suspenders?

Trade and commerce continue to flow over international borders despite the recent uptick in economic nationalism. Session 2 will focus on how parties can properly secure payment when their product is shipped internationally and what to do when their supplier or customer fails to meet its delivery or payment obligations. The session will also examine the challenges faced by lenders seeking to take security as they structure domestic financing for companies operating in multi-jurisdictional environments.

**3:45 P.M. - 4:00 P.M.**  
Mid-Afternoon Break

**4:00 P.M. – 5:00 P.M.**  
Session 3: Trends in Corporate Finance – Go Fund What Now?

This program will compare developments in financing markets across different jurisdictions as new models come online leveraging new technologies (Fintech, virtual currency, crowd funding). The panelists will discuss what these new tools are, how they are being used and by whom, and how governments and traditional lenders are reacting to give participants insight into broader global trends.

**5:00 P.M.**  
Closing Remarks and Cocktail Reception
Keynote Speaker

Alison Levine

First American Women’s Everest Expedition Team Captain & Author of The New York Times Bestseller On the Edge: Leadership Lessons from Everest and Other Extreme Environments

Alison Levine is a history-making polar explorer and mountaineer. She served as team captain of the first American Women’s Everest Expedition, climbed the highest peak on each continent and skied to both the North and South Poles—a feat known as the Adventure Grand Slam, which fewer than forty people in the world have achieved. In January 2008, she made history as the first American to complete a 600-mile traverse from west Antarctica to the South Pole following the route of legendary explorer Reinhold Messner. Levine completed this arduous journey on skis while hauling 150 pounds of her gear and supplies in a sled harnessed to her waist. She made history again in 2016 when she completed two first ascents: Hall Peak in Antarctica and Khang Karpo in Nepal. Her success in extreme environments is noteworthy given she has had three heart surgeries and suffers from Raynaud’s disease, which causes the arteries that feed her fingers and toes to collapse in cold weather—leaving her at extreme risk for frostbite.

In addition to having tackled some of the most challenging environments in the outdoors, Levine also spent time climbing the corporate ladder. She worked in the pharmaceutical and medical device industry, earned an MBA from Duke University, and spent three years working for Goldman Sachs. She left Goldman in 2003 to serve as deputy finance director for Arnold Schwarzenegger in his successful bid to become Governor of California. Levine spent four years as an adjunct professor at the United States Military Academy at West Point in the Department of Behavioral Sciences and Leadership and is board and faculty member at the Thayer Leader Development Group at West Point. She was a contributing author to the book Leadership in Dangerous Situations: A Handbook for the Armed Forces, Emergency Services and First Responders (Naval Institute Press). She also serves as a Senior Fellow at the Coach K Center on Leadership & Ethics at Duke University.

A sought-after consultant and keynote speaker on the subject of leadership development, Levine has addressed audiences ranging from Fortune 500 companies to professional sports teams to the prestigious World Economic Forum at Davos. She is the author of the New York Times best-seller On the Edge: Leadership Lessons from Mount Everest and other Extreme Environments. Having spent prolonged periods of time in some of the world’s most dangerous and inhospitable places (including Wall Street), she tackles the topics of creating cohesive teams, taking responsible risks and developing no-nonsense leaders that can succeed in times of uncertainty.

Levine’s newest role is that of executive producer of the upcoming documentary film The Glass Ceiling (www.theglassceilingmovie.com), which chronicles the life of Pasang Lhamu Sherpa (1961-1993) and her quest to become the first Nepali woman to climb Mt. Everest.
Commercial Law
Complex Tort & Product Liability
Employment & Labor Law
Professional Liability
Transportation & Logistics
Blockchain Technology: What You Need to Know for Your Business

Blockchain technology is dynamic, disruptive, and here to stay. Whether you wish to use this digital, distributed, and decentralized ledger technology for financial services, monitoring supply chains, medical record keeping or digital voting, the technology is already changing the way we do business. In this session, we will explore Blockchain technology by breaking down how it works and how you may apply the technology in your business. We will also delve into the ramifications that a business owner must consider in using Blockchain technology, including, data security, intellectual property protections and the use of smart contracts.

Fintech Technology: Do You Accept Bitcoin?

Technology has transformed the way we shop, socialize, and just about everything else in our lives, and “financial technology” or FinTech is turning the financial services industry on its head. Whether we are talking about BitCoin® or the many other digital currencies that have launched through Initial Coin Offerings (“ICOs”), FinTech is revolutionizing the way businesses process financial transactions. We will explore whether FinTech and digital currencies are right for your business and the associated legal issues that come with trading in a digital currency. We will look at the benefits and risks in accepting digital currencies, as well as the related privacy, data and cyber security concerns. You will learn everything you need to know to answer the question “Do you accept BitCoin®?”

M&A Part 1: Preparing Your Company for Sale and Targeting Opportunities

Whether you are a buyer or a seller, business acquisitions can present great opportunities for business owners. In Part 1 of our M&A series, we will explore how a business owner may prepare a company for sale or target acquisition opportunities. We will look at company valuation methods, the role of investment banking in acquisitions, tax preparation, as well as corporate record management and the execution of due diligence necessary in M&A deals.

M&A Part 2: Preparing the Letter of Intent

In Part 2 of our M&A series, we will explore the issues that a company must consider in preparing a Letter of Intent in a complex business acquisition. We will compare asset and stock purchases, discuss pricing strategies and explain key provisions that must be considered in any deal, including: non-compete provisions, earn outs, break-up fees and no-shop provisions. We will also discuss whether binding or non-binding agreements are best for each transaction.

M&A Part 3: Preparing the Acquisition Agreement

In Part 3 of our M&A series, we will focus on the preparation of an Acquisition Agreement and what strategies and provisions are critical in facilitating a successful acquisition. We will explore legal opinion letters, antitrust and regulatory approvals, litigation pitfalls, cross-border considerations, tax implications, and the potential for the repatriation of wealth. Finally, we will discuss critical agreement provisions that address earn-outs, representations and warranties and indemnification. This final session in our M&A series will provide you with the tools you need to capitalize on the next sale or acquisition opportunity.
Dealing with the Pitfalls of National/International Claims Exposures When the Bad Claim Hits Your Desk

Many insureds have global exposures due to either operations in multiple countries or foreign manufactured products that result in U.S. losses. This presentation focuses on the unique considerations of the U.S. claims handler and defense counsel that these cases pose. We will use real-world examples and discussion to highlight the things to be aware of and the next steps to take as the loss is assigned to counsel. Critical issues to be discussed include jurisdictional nuances to help protect the insured, protecting the insured against spoliation claims, how to assist in the investigation of the case without waiving privilege, cutting-edge approaches to maximize the opportunity for early resolution of the claim, recognizing the outlier case and how to deal with it from a claims handling perspective and so much more.

Jury Verdict or Crowdsourcing?
The Impact of Millennials on Verdicts and Damage Awards

While you may want to attract and retain millennials in the workplace, do you really want millennials on your next jury? Millennials are now the largest generation in our society accounting for more than 20% of the population. This means that you are definitely going to see more and more millennials on your juries. In a world of endless selfies and entitlement mentalities, are millennials really as bad as some of the stereotypes suggest? Should we consider changing our trial presentations and themes in order to speak to this generation of jurors? This interactive panel of trial lawyers, clients and jury consultants will explore this brave new world and provide both statistical data and verdict research on this interesting topic.

Preparing for and Defending the 30(B)(6) Corporate Deposition

In today’s high-stakes litigation, plaintiffs’ attorneys are taking more corporate witness depositions. Their goal is to not only establish liability, but also to develop evidence for punitive damages or even some type of discovery violation. Their tactics are meant to create confusion and portray the company in an unflattering light before the court or a jury. From knowing the rules governing a 30(b)(6) deposition to preparing for and defending the deposition itself, this session will assist the attorney, company, and company witness with developing a winning deposition strategy.

Don’t Be Left Holding the Bag: How to Insulate Yourself from Insolvent (Foreign) Suppliers and Manufacturers

In the modern business world the battle is often won before the fight of litigation has even begun. Contractual indemnity obligations and additional insured endorsements loom large, setting the stage for who will be exposed to product and complex tort claims – and sometimes more importantly, who will need to bear the cost to defend against those claims. When a supplier or component part manufacturer is insolvent or is outside the jurisdiction of the U.S. court system, however, those agreements are often worth no more than the paper they are written on. This session will focus on common pitfalls and best practices to insulate your company against insolvent suppliers and component part manufacturers, with additional discussion focusing on how foreign entities complicate this process.

Best Practices for Building a Complete Defense Team for Mass Tort Litigation, Including Coordinated Discovery, Phased Trial Groups and Court-Ordered Settlement Phases

Today’s mass tort and complex product litigation environment is constantly evolving and requires a proactive approach by defendants swept up in these matters. A creative plaintiff’s bar, and an innovative judiciary seeking to resolve mass claims, encourages the filing and pursuit of mass litigation in practically every jurisdiction. Mass and coordinated cases place new pressures and costs on the defendants in these cases and require a flexible and coordinated approach to develop the best opportunity for resolution and defense, whether at trial or otherwise. This session will use real-world examples to share best practices, key considerations and lessons learned in building the complete defense team for complex and mass tort litigation. The speakers will address early defense team planning and the coordination of discovery to prepare the case and avoid pitfalls, strategies and opportunities for early resolution, and the preparation of trial candidates in phased and bell-weather trials.
Employee Handbooks: Necessary Updates and Changes for 2018 and Beyond

Employee handbooks are almost always requested in discovery and scrutinized by plaintiffs’ attorneys. Employers must be vigilant that their handbooks contain correct language and updated content and are enforced consistently. The most critical areas employers should consider when updating their handbooks stem from NLRB decisions, changes in minimum-wage laws, background check laws, drug testing policies, paid sick leave laws, and anti-harassment and retaliation policies. This panel discussion focuses upon the most important updates for 2018 and what to plan for when looking ahead to 2019.

To Pee or Not to Pee: Workplace Dynamics and the Opioid Epidemic

The news is replete with concerning stories of increased prescription opioid abuse and employers are experiencing its wrath. This session focuses on how employers may lawfully identify and manage problematic addictions to these substances. The panel will openly discuss and debate best practices when considering adverse employment actions taken against employees who repeatedly miss work due to impairment or report to work impaired. The program also will include a discussion on the necessary training of HR professionals and other applicable measures to be taken to protect the employer’s interests in productivity, safety and compliance with the law.

Terminating Employment: Best Practices to Navigate the Termination Minefield

How an employee is fired is often the determinative factor in whether an employee sues for wrongful termination. This discussion focuses upon best practices that should be used to minimize frequency of post-termination lawsuits, severance and release considerations, and essential planning and documentation for termination of an employee.

The Mentally Ill Employee: How to Ensure Compliance with the ADA and FMLA Mandates and Strategies to Defend Claims

Mental health issues are common among the American public, and therefore, inevitably, the work force. Employers must be prepared to engage in the interactive process and provide reasonable accommodations, all while balancing the needs of the employer and other employees. This session addresses the mental health issues employers are most likely to encounter, best practices for handling the interactive process and reasonable accommodations, as well as preemptive strategies for possible litigation.

Paid Leave Laws Impacting Employers Nationwide

Governmental mandates regarding paid leave have increased dramatically. With huge compliance challenges for employers arising out of the proposed Parental Bereavement Act, the Family Leave for Parental Involvement in Education Act, and state and local laws and regulations, how is an employer to comply? This session will delve into new requirements for paid leave, discuss how employers can stay on top of changes, and explore strategies for maintaining compliance with the various paid leave laws.

#MeToo

The #MeToo social media movement has transformed the public perception of sexual harassment cases, and consequently, their litigation. This discussion will examine recent cases and trends taking root in the movement, and how the employment environment and the practice of labor and employment law defense is changing as a result.
Mock Trial: Setting the Stage and Presenting the Players
Trial attorneys and insurers must appreciate the “battlefield” when deciding whether to take a professional liability case to trial. One of the critical parts of this analysis is understanding how the trial will play out. Join us as experienced litigators present a mock trial based on an actual legal malpractice case, which will include successful techniques in presenting the case to the jury in the opening and examination/cross of the claimant and insured.

Mock Trial: The Hired Guns and Summation
Two of the most critical parts of any professional liability trial are the examination and cross of the experts and the closing arguments. Attorneys and insurers must appreciate the significance of these events when making major decisions in the case, such as which experts to retain, whether to take the case to trial, and knowing if (and when) to settle mid-trial before a verdict is entered. This panel session will feature winning strategies to assist in these significant decisions that come up in almost every professional liability case.

Jurors: How to Identify Friends and Foes
Insurers and the insured play a critical role in the jury selection process. This is your opportunity to experience what it feels like to go through jury selection...as a potential juror. You will learn advanced techniques in identifying risk profiles of potential jurors to assist with strikes, as well as tactics for removing biased jurors without incurring the wrath of the judge and the remaining jurors.

Case Evaluation Tactics
Should I take this case to trial (or not)? This panel will discuss how attorneys and insurers can work together to evaluate case strengths/weaknesses from the outset to best prepare the case for successful resolution. Discussions will also center on how to identify problematic cases early to set appropriate budgets and strategies for keeping “bad” cases out of the courtroom.

Mediation Techniques and the Tripartite Relationship
How does mediation impact the complexities of the roles of insured, insurer and defense attorneys in the tripartite relationship? This panel will discuss this multifaceted relationship during the mediation process, as well as successful strategies for getting the most information from your mediator.
Managing Internal Expectations
In the old days, the risk manager and general counsel (GC) managed strategies and decisions in big and complex cases. Today, the CFO, COO, and the legal team are often faced with the challenge of balancing the competing interests of the company. This interactive program will feature attorneys and GCs sharing how they manage expectations, litigation strategies and interests that often conflict instead of align.

Employment Law Issues in Trucking
This presentation will focus on two primary areas that can affect the transportation industry in unique ways. First, we will address the interplay between the Americans With Disability Act and Family Medical Leave Act. What are the dangers of making adverse employment decisions of an employee who may seek protection under both FMLA and the ADA? We will also discuss how trucking companies are often faced with conflicting requirements for hiring new employees. On one side, FMCSR requirements, negligent hiring claims in tort suits, safety sensitive positions, and access to high-value goods advise transportation companies to carefully vet potential employees and their backgrounds. This often conflicts with federal laws that place restrictions on background checks for new or potential employees. Many states are “banning the box,” and the EEOC’s official guidance states that a criminal history should not be a de facto bar to hiring. The presentation will include a general overview of the law and real-world strategies for balancing the competing issues.

International Trucking Issues: How Canada and Mexico Handle Transportation Litigation
This cross-border programming will focus on the primary issues that GCs should be concerned with when dealing with legal issues in Mexico and Canada. A focus of the presentation will be on NAFTA as it nears its 30th anniversary, as well as the changes expected to come to NAFTA near the end of 2018 and how those changes will affect the transportation industry.

Legal Tech Update
From a transportation law perspective, innovations in AI are not limited to the development of autonomous trucks. Instead, AI offers tools that can be utilized in performing day-to-day legal operations and functions. These areas include due diligence, contract review, legal research, ediscovery, prediction technology (which helps to forecast litigations outcomes), documents automation, and the limitless potential surrounding blockchain. These tools are not limited to outside counsel. This panel will explore various examples of the technology revolution that general counsel will likely bring in-house in order to take advantage of the same systems which are becoming common place in law firms.

The Legal Operations Function - Fact or Myth?
Although the concept of legal operations functions is not new, the increasing economic pressures on legal departments have reignited greater focus on the role of managing expectations through designated legal ops directors. How are general counsel adjusting to this further management oversight? What changes has the concept brought to traditional outside counsel relationships, including alternative fee arrangements and other economic efficiencies? How can, should and will the general counsel and legal ops (which can also be in the form of a more driven CFO) coordinate to bring strategic planning to fruition in order to accomplish common goals to reduce costs but without sacrificing the quality of the legal product? These questions and more will be addressed as we discuss the role of legal ops functions.

Benefits and Potential Pitfalls of New Technologies in Trucking
The transportation industry has been inundated with new safety technologies. They include on-board cameras with in-cab monitoring and coaching, electronic on-board records, collision avoidance systems, fatigue recognition and alert systems, and lane departure warning systems. Most major motor carriers and coach operators have invested in and implemented at least a few of these technologies. Studies show that the investment is paying off as the percentages of serious accidents are being reduced. Every good thing has a bad side. Most of these safety technology systems have various options and add-ons. They all generate a lot of information and data especially when employed over a large fleet of vehicles and drivers. When an accident inevitably occurs, challenges arise locating and securing data generated, and explaining why data potentially available was not fully vetted beforehand. This session will discuss the types of information and data generated by these systems, preservation issues, and potential traps if the information and data aren’t regularly monitored.

The Corporate Witness - Proper Selection and Preparation
One of the plaintiffs’ favorite strategies is to try the company, and not the accident, and shift the focus to matters which have nothing to do with the accident. Plaintiffs routinely seek to depose the corporate representative in the hope that a concentrated effort to wear down the witness will produce damaging testimony. This presentation will examine ideas and techniques for improving preparation of the witness and focus on the proper selection of witnesses to turn Plaintiffs’ strategy into a strength for the defense.

Training the Front-Line Team
This program will discuss who is on your front line when an accident occurs, and what kind of training they have undergone to ensure the proper collection of evidence, direction of duties, and protection of the company/drive’s interests. In this session, we will discuss the importance of training the front-line team with a big-picture focus, concentrating on the reasoning and methodology behind why we do what we do when we respond to an accident and why the preservation of evidence can both help and harm a case.
WELCOME RECEPTION AND DINING IN OLD MONTREAL

THURSDAY, SEPTEMBER 6
6:00 P.M. - 10:30 P.M.
BUSINESS CASUAL

A conference kick-off tradition, join us at the hotel for our Welcome Reception followed by departures to our various dine around destinations. Please select one restaurant at the time of submitting your conference registration. Please note that all restaurants have limited capacities. Space will be held on a first-come, first-served basis. Listing of practice groups associated with each restaurant is for reference only. You may choose any one of the six restaurants at which to dine.

Accords
Maximum Capacity: 80
Employment & Labor Law

A distinctive menu, a unique wine cellar, an original decor: this is what Accords (“pairings” in English) is all about! Every member of the team, from chef to waiter, work together to create imaginative food pairings. The menu is characterized by a creative simplicity and use of the highest quality fresh and local produce. Accords is also a wine bar where organic and natural wines, all from private imports, add an amazing touch to a wonderful experience.

Auberge Saint-Gabriel
Maximum Capacity: 100
Complex Tort & Product Liability

Built in 1688, Auberge Saint-Gabriel is the oldest inn in North America! These walls have seen the history of Quebec unfold from publishing the 20th century newspaper, Le Patriote to a fur trading post. Look around and you will see the juxtaposition of the old and the new; avant-garde artistic interpretations of the stories and artifacts of Quebec and North America. The restaurant is now owned by Marc Bolay, the famous Quebec singer Garou and the co-founder of Cirque du Soleil, Guy Laliberté. Each taste, like a music note or cirque act, intermingle and crescendo into a fantastic evening of enchanting food, wine and company.
Elegantly decorated with touches of the Empire style that emerged during the Napoleonic era, Bonaparte is a mixture of classic, contemporary and refined nestled in historic stone walls. This beautiful and intimate restaurant is a fitting backdrop to its lovely French cuisine, highlighting the finest of local ingredients. At Bonaparte, it is all about les petits détails. Standards are not to be met, but constantly exceeded.

In addition to intriguing contemporary cuisine, Le Local restaurant offers a unique urban concept that is industrial chic! In a building that still resonates with echoes of the past, Le Local reflects an interesting blend of rustic and modern influences; the stunning décor combines concrete, steel, brick and glass to breathtaking effect. In the kitchen, “local” inspiration and elements shine on each plate. With each bite, experience fresh and seasonal products. Every taste will be unique.

Step off the cobblestone streets and into Modavie and become immersed in the sounds of local jazz music and the scents of French cuisine. Stone walls and beautiful woodwork create an ambiance that is both warm and real. Within seconds, it will be evident that you are in the French jewel of North America! Savor each flavorful bite and sip of good wine while lilting notes of jazz and good conversation carry you to another place and time.

An institution of Montreal, Vieux-Port Steakhouse has been serving 30+ day aged, quality cuts of AAA Canadian Certified beef for over 30 years! The classic atmosphere is both warm and welcoming. If these old stone walls and wood floors could talk they would be sure to tell you stories! Not a meat eater? Not to worry! Vieux-Port Steakhouse’s offering of delicious fish, seafood, and pasta dishes will delight your palate! The extensive wine list offers selections that will beautifully complement any dining selection.
As Mark Twain said during his first visit to Montreal: “This is the first time I was ever in a city where you couldn’t throw a brick without breaking a church window.” Montreal is known for its diverse architecture and its unique relationship with the Catholic Church; so much so that many churches have become “desacralized”… and now hold events! Originally built by the Sulpicians, with the help of local volunteers, as a staple for the community of Little Burgundy in 1861, St. Joseph’s Church (now Salon 1861) was an inclusive place to meet, celebrate and find support. Over time, the church fell into economic hardship and the community was faced with a challenge to save this breathtaking building before losing another part of its history. Picture this: an urban chic evening with street art, nature, metal, bright colors and cool lighting. The juxtaposition of religion vs graffiti play together humorously while you enjoy fabulous food, local ingredients, and cocktails. Live entertainment and interactive activities await you in every beautiful nook and cranny of this visually stunning venue. A truly memorable evening awaits you; get ready to party it up next to a pipe organ!
Montreal is the capital of the circus-renaissance! A driving force in the circus art reinvention movement, Cirque Éloize has been creating award-winning entertainment content for 25 years and ranks among the world’s leading contemporary circuses. Tonight you will step foot into Cirque Éloize’s home located in the historic Gare Dalhousie, where the first train departed from Montreal to Vancouver in 1886 and was also the former headquarters of the National Circus School! A historic setting for an evening truly customized for USLAW. Everywhere you look, you will be immersed in the sights, sounds and sensations of Cirque! Fantastical feats specially selected for your group will make you want to “run away and join the Cirque!” Every sense will be stimulated as you dine upon elegant food creations and sip delicious wines. Get swept up in the wonder of Cirque and Bon spectacle!
Afternoon Activity 1 Friday Only • Afternoon Activity 2 Saturday Only

**HURRY HARD AND GET CURLING**

Sweep the sheet and get the stone into the house! Do you know what that means? You will! Get your voices ready to yell as you learn from coaches how to sweep and throw. Send the stone down the ice and compete against other USLAW participants in the fun and challenging sport of curling. Who knows, perhaps you may have a secret talent and become an Olympian. Once the matches are finished, celebrate with your friends over a drink.

Includes box lunch, drinks, training session, competition, post-event reception, and deluxe motor coach transfer.
Depart Fairmont The Queen Elizabeth on motor coach at 12:45 P.M.
Return by 5:00 P.M.
Transfer Time: 45 minutes
Limited to the first 50 registrants.

**THE NEED FOR SPEED: RACING AT CIRCUIT ICAR**

The International Center of Advanced Racing (Circuit ICAR) is a multi-track facility located on the former runways at Montréal–Mirabel International Airport, in Mirabel, Quebec, Canada, north of Montreal. The facility features a 2.125-mile (3.4 km), 16-turn road course, a quarter-mile (0.4 km) drag strip, two kart tracks, a drift park and an off-road course. USLAW guests will be trained and then have the opportunity to get behind the wheel for a few laps with ICAR’s supercars. Then enjoy some time off the racetrack with a mind-blowing VR racing experience! You’ll practice your driving skills at Canada’s largest professional automotive simulation center and #1 destination for automotive VR.

Includes box lunch, drinks, training session, up to (4) laps on the track, VR simulation, post-event reception, and deluxe motor coach transfer.
Depart Fairmont The Queen Elizabeth on motor coach at 12:30 P.M.
Return by 5:00 P.M.
Transfer Time: 45 minutes
Limited to the first 30 registrants.
afternoon activities 3 - 9 are offered both Friday and Saturday

3 A TOUR THROUGH TIME: PEDAL TO THE PAST

Montreal maintains its position as North America’s premiere bicycle city. Strap on your helmet and pedal your way through different neighborhoods of Montreal taking in a number of architectural icons such as centuries old, Old Montreal, the Old Port, and the historic Lachine Canal. Observe the minimalists and modern Habitat 67 (as a part of Expo 67), Dieppe Park, Saint Helen’s Island, the Biosphere (which will look familiar to many of you) and more. USLAW guests will end their tour with drinks and snacks in the Old Port.

Includes box lunch, drinks, professional guides and necessary safety gear, post-event reception and deluxe motor coach transfer.

Depart Fairmont The Queen Elizabeth on motor coach at 1:00 P.M.
Return by 4:15 P.M.
Transfer Time: 15 minutes
Limited to the first 36 registrants.

4 CHARTING THE RAPIDS AHEAD! JET BOATING EDITION

Splish, splash, get ready to get wet! Join us on a fun and exciting ride of the historic rapids that foiled many an expedition by Montreal’s earliest explorers and settlers. If you ever wanted to try riding the rapids, this is the way to do it. Don your water gear and sense of adventure. Take in the sites of Montreal via the St. Lawrence River as you make your way to the rapids. USLAW guests will share laughs, excitement, and memories; be sure to bring a change of clothes!

Includes box lunch, drinks, one-hour boat ride, and deluxe motor coach transfer.

Depart Fairmont The Queen Elizabeth on motor coach at 1:00 P.M.
Return by 4:00 P.M.
Transfer Time: 15 minutes
Limited to the first 45 registrants.

5 A GOURMET GETAWAY: USLAW + MONTREAL EDITION

Montreal has the most restaurants per capita in North America and a culture that constantly has food on the mind. Be it daydreaming, cooking, or eating, food is always present. Montreal is also a melting pot of cultures impacting its dining scene. Join us as we explore three specially chosen restaurants and sample from menus created specifically for USLAW. Your five senses will be stimulated to the scents of haute cuisine, the French language, the fresh ingredients, the creative presentation, and the dining experience treasured by Les Montréalais. Bon Appetit!

Includes sampling of specialty items and drinks at three restaurants and deluxe motor coach transfer.

Depart Fairmont The Queen Elizabeth at 12:45 P.M.
Return by 4:30 P.M.
Limited to the first 50 registrants.

6 AMAZING RACE: MONTREAL

This high-tech rally is a fast-paced race through the streets and sites of Montreal where teams must find clues, answer questions and complete team challenges to earn the most points possible in a race against the clock and the competition. Using 4G enabled iPads, teams use an online game to get to special points of interest to answer questions or complete team challenges. Each location allows teams to put their heads and hands together to achieve as many points as possible. See how you rank as compared to your competitors throughout a race through a real-time scoreboard. Once finished, make your way to the final destination for a drink and catch up with your USLAW friends.

Includes box lunch, drinks, competition, iPads and rally reception.

Depart Fairmont The Queen Elizabeth at 12:45 P.M.
Return by 4:45 P.M.
Limited to the first 32 registrants.
CRUISE AROUND MONTREAL: SCOOTER STYLE!

Let’s ride! Jump on your electric scooter and take in the sights and sounds of Montreal in a fun and unique way. Stop in different neighborhoods allowing you to understand how diverse a city Montreal is. Along with your guide, find out all about the city from the days of Fort Ville-Marie to the Montreal of today. As you discover the most important streets, landmarks and stories of the second largest French-speaking metropolis, you will experience what makes Montreal so unique.

Includes box lunch, drinks, professional guides and necessary safety gear.
Depart Fairmont The Queen Elizabeth at 1:30 P.M.
Return by 4:30 P.M.
Limited to the first 36 registrants.

FOODIE’S FANTASY: AN INTERACTIVE COOKING AND MIXOLOGY CLASS

Have you ever dreamed of becoming a chef or mixologist? Are cookbooks and cooking shows your guilty pleasure? How about making those dreams become a reality! Let’s spend the afternoon in the kitchen amidst the swirling scents and flavors of fresh ingredients as you learn to prepare cocktails and tapas at a fun, instructive, and interactive workshop in the heart of Old Montreal. Make lasting memories and bring back this newly gained knowledge to impress your friends and family at home.

Includes lunch, tapa, drinks, professional instruction and deluxe motor coach transfer.
Depart Fairmont The Queen Elizabeth at 12:45 P.M.
Return by 4:00 P.M.
Limited to the first 36 registrants.

SPA TREATMENT AT MOMENT SPA

Escape to a most inviting and welcoming downtown spa in Montreal. To reflect the entirely renovated luxurious Fairmont The Queen Elizabeth hotel, the new Moment Spa offers a unique well-being experience in the heart of the city. This spacious facility offers an oasis of peaceful seclusion and modern luxury. From its Zen-like decor to its marble floors, you will find serenity throughout your spa retreat away from the urban bustle. USLAW guests will enjoy one treatment (either a 50-minute massage or facial).

Location: On property
Includes box lunch and (1) 50-minute treatment, service and tax fees.
Treatments take place between 1:00 P.M. and 5:00 P.M.
Limited to the first 32 registrants.
Escape to a most inviting and welcoming downtown spa in Montreal. To reflect the entirely renovated luxurious Fairmont The Queen Elizabeth hotel, the new Moment Spa offers a unique well-being experience in the heart of the city. This spacious facility offers an oasis of peaceful seclusion and modern luxury. From its Zen-like decor to its marble floors, you will find serenity throughout your spa retreat away from the urban hustle. USLAW guests will enjoy one treatment (either a 50-minute massage or facial).

Joins us Friday & Saturday Mornings for a relaxing “get the day started right” spa treatment.

Location: On property
Includes (1) 50-minute treatment, service and tax fees.
Treatments take place between 8:00 A.M. and 12:00 P.M. Limited to the first 32 registrants.
Since opening its doors on April 15, 1958, the largest hotel in the city has a special place in the heart of Montrealers and visitors from around the world. At the time, the sleek 21-storey convention hotel was hailed as a masterpiece of innovation. Its construction above Central Station called for the most audacious techniques to eliminate the vibrations due to trains passing underneath. The Queen Elizabeth introduced new standards of hospitality to Montreal and was the keystone of a major renewal of the city’s downtown core.

Designed by the architects of Canadian National to be the ideal hotel for international conventions, it comprised 1,216 rooms with a typically Canadian decor. It was one of the first hotels in North America with escalators, centralized air conditioning and direct dial telephones in each room. The restaurants and cafes were inspired by the culinary traditions of France and Quebec and promoted local cuisine. The hotel delighted all gourmet guests and foodies with its Beaver Club restaurant, named after the oldest private club in Canada, which brought together people who enjoy the finer things in life and explorers from the far North.

In 1961, the hotel was connected to Place Ville Marie by a corridor below street level that launched the first link to the Underground City. During Expo 67, fifty of the sixty visiting heads of state stayed in its luxurious suites. In 1969, John Lennon and Yoko Ono held their famous Bed-In for Peace during which the ex-Beatles composed and recorded Give Peace a Chance, a song that quickly became a worldwide peace anthem. In 1976, the hotel was chosen as headquarters for the International Olympic Committee and welcomed dignitaries and international delegations.

Over the last few decades, prestigious personalities such as the members of British royal family, kings, queens and movie stars have graced us with their visit. Of course, the hotel is not only for celebrities, it takes great pride in being part of the cherished memories and milestones of Montreal families and corporations.

In 2017, the hotel was completely transformed to make the establishment even more welcoming and to make it an important contributor to the social life of the Montreal community. Its new design reflects its commitment to continually renew itself and offer the highest standards of luxury hotels.
**CLE AND CE ACCREDITATION**

USLAW NETWORK will be offering national CLE credit for attorneys and CE credit for TX and FL adjusters only. All states are currently pending. We have partnered with CEU Institute as our CE/CLE provider to manage all credits: www.ceuinstitute.net.

Should you have questions, please contact accreditation@ceuinstitute.net.

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### Conference Participant (CP)

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<th>FULL NAME (E.G., JOSEPH A. SMITH)</th>
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**CONTINUING LEGAL EDUCATION (CLE) LIST YOUR STATE AND BAR NUMBER**

**CONTINUING EDUCATION (CE) FOR INSURANCE ADJUSTERS LIST YOUR STATE AND LICENSE NUMBER**

Please Select Track You Primarily Plan To Attend:

- Track 1 – Commercial Law
- Track 2 – Complex Tort & Product Liability
- Track 3 – Employment & Labor Law
- Track 4 – Professional Liability
- Track 5 – Transportation and Logistics/General Counsel Track

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### Registration

Please check ALL activities the Conference Participant (CP) and the Spouse/Significant Other (S) plan to attend.

#### CP

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
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<tbody>
<tr>
<td>WED SEPT 5</td>
<td>USLAW NETWORK/TELFA Cross-Border Exchange</td>
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<tr>
<td>THU SEPT 6</td>
<td>Welcome Reception &amp; Dining in Old Montreal (Choose One)</td>
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<td>Accords</td>
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<td>Auberge Saint-Garbirel</td>
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<td>Modavie</td>
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<td>Vieux-Port Steakhouse</td>
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<td>FRI SEPT 7</td>
<td>Diversity Council Breakfast</td>
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<td>FRI SEPT 7</td>
<td>USLAW Urban Chic at Salon 1861</td>
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<tr>
<td>SAT SEPT 8</td>
<td>Closing Spectacular at Cirque Éloize</td>
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#### Optional afternoon activities

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<tr>
<th>Date</th>
<th>Activity</th>
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<tbody>
<tr>
<td>FRI SEPT 7</td>
<td>Hurry Hard and Get Curling )</td>
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<td>A Tour Through Time: Pedal to the Past</td>
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<td></td>
<td>Spa Treatment at Moment Spa</td>
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| SAT SEPT 8 | The Need for Speed: Racing at Circuit ICAR                               |
|            | A Tour Through Time: Pedal to the Past                                   |
|            | Charting the Rapids Ahead! Jet Boating Edition                           |
|            | A Gourmet Getaway: USLAW + Montreal Edition                             |
|            | Amazing Race: Montreal                                                  |
|            | Cruise Around Montreal: Scooter Style!                                 |
|            | Foodie’s Fantasy: Interactive Cooking and Mixology Class                |
|            | Spa Treatment at Moment Spa                                             |

| S

#### Optional morning activities for spouses/guests

<table>
<thead>
<tr>
<th>Date</th>
<th>Activity</th>
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<tbody>
<tr>
<td>FRI SEPT 7</td>
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<tr>
<td>SAT SEPT 8</td>
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*ATTENTION SPA LOVERS: Each attendee can only select a total of ONE spa package.*